Small Business Pulse



A summary of key findings from a comprehensive survey of Small Business owners and operators



About This Report

This report is issued by Visa to provide a gauge of small businesses in the United States, including their past-year performance, future outlook and strategic priorities. It is based BizPulse, a quarterly study conducted by Maru Group in partnership with Visa.

Data in this report is taken from 600 Small Business Leaders who were surveyed in January/February, 2024 ("Small Business" is defined as those businesses with fewer than 100 employees). Respondents are described as "Business Leaders" – this means they are at least senior decision-makers with the business, including roughly eight-in-ten who are the business' primary owner. Responses come from across the United States, and represent a mix of revenue bands, business tenure, industry, etc.

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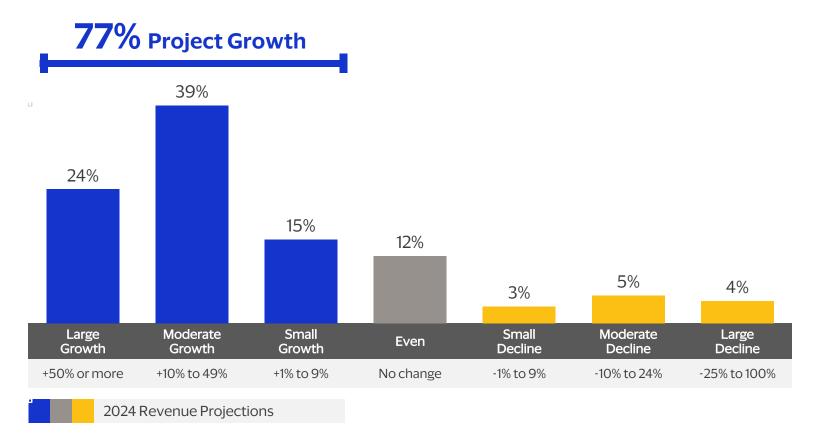
About Maru: Maru is a world leading CX and Insights Software & Advisory Services company. Maru was founded to disrupt the data and insights deliver industry with a combination of Software & Advisory Services delivering data in real-time via a unique service model. Maru helps its clients make informed decisions in a near real-time by combining proprietorial software, deep industry experience, and access to the best minds in research. Maru's flexible service model means our clients can choose to self-serve our Software directly to create, launch, and analyze projects; or choose to utilize our Software with knowledgeable support from insights experts. Maru successfully delivers major national and international CX and CEM programs for Enterprise organizations.

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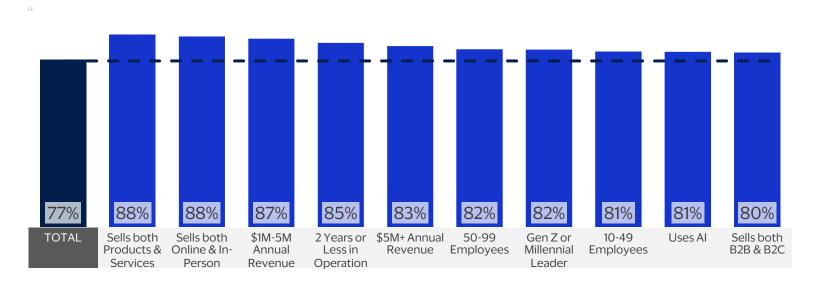


Surveyed small business leaders expect similar growth in 2024 as they experienced in 2023

2024 Revenue Growth Projections (vs. 2023)



MOST likely to be projecting revenue growth in 2024

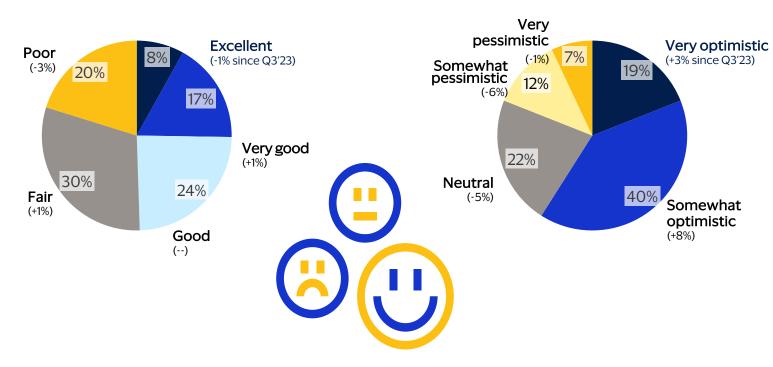




Economic optimism outweighs pessimism; economic concerns on downward trend entering 2024

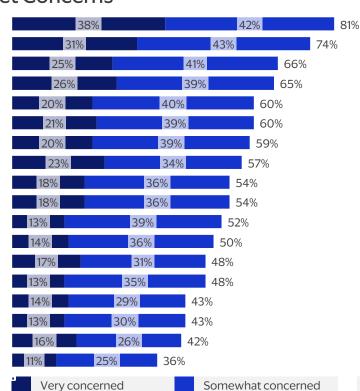
Current Economic Rating

Economic Optimism



Economic and Market Concerns

Inflation
Economic uncertainty
Taxes
Interest rates
Market volatility
Political uncertainty
Cyber security
Health insurance costs
Lack of demand
Supply chain challenges/inventory
Bank sector uncertainty/instability
New entrants/new competitors
Hiring challenges
Employees leaving
Lack of available financing options
Technology
Productivity of employees
Productivity of employees WFH



QoQ Change	YoY Change
-2%	-6%
-7%	-8%
-2%	-3%
-6%	-3%
-7%	-4%
-2%	0%
-2%	+2%
-1%	0%
-5%	+4%
-8%	-12%
-4%	
-2%	+6%
-3%	+3%
-8%	+3%
-10%	+4%
-5%	+7%
-6%	+4%
-4%	+4%
NET: concerned	



Surveyed small businesses plan several steps to facilitate growth in 2024

Plans for Growth in 2024

(Definitely Will/Probably Will)

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MOST Likely to:



Increase the price on at least one of our products or services



- 50-99 employees
- \$1M-5M annual revenue
- Sells both products and services
- Sells all/mostly products
- Uses AI



Introduce a new product or service to our offering



- 50-99 employees
- 2 years or less in operations
- Sells all/mostly products
- Sells both online and in-person
- Uses AI



Hire new employee(s)



- 50-99 employees
- Uses AI
- 10-49 employees
- \$1M-5M annual revenue
- Sells both online and in-person



Enter into a new strategic partnership with another business



- 50-99 employees
- Uses AI
- Gen Z or Millennial leader
- Sells both online and in-person
- Sells both B2B and B2C



Sell products or services in a NEW Province or Country



- 50-99 employees
- Uses AI
- Sells both online and in-person
- Sells all/mostly products
- Sells both B2B and B2C



Surveyed small business leaders expect to continue to evolve at a fast pace in 2024

Plans for Action in 2024 (Definitely Will/Probably Will)

64% • 63% • 63%





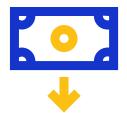


Plan to invest in cost-saving technology.

Plan to reduce spending in at least one key area.

Plan to increase their budget for digital marketing.







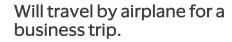


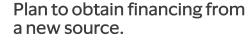
58% > 46%





Plan to pay down business debt MORE than the minimum required.

















Plan to increase the proportion of their revenue made up by subscriptions.



Plan to switch a major vendor or supplier to a new supplier.

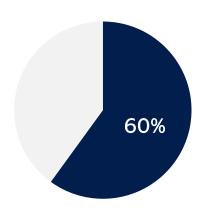


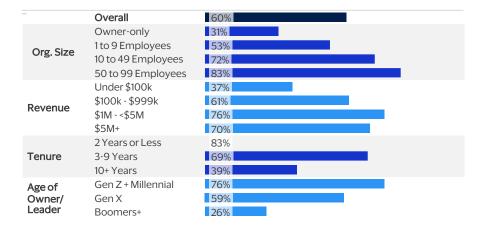
Plan to remove a product or service from their offering.



Nearly six-in-ten surveyed are using AI, and those that are see it as being largely helpful to their business

Al Usage Among Small Businesses





Top Al Uses Among Small Businesses

Among the 58% of Surveyed Small Businesses that are currently using Al



27%

Improving our sales and marketing decisions



23%

Data collection and analysis



22%

Consumer behavior forecasting and product recommendations



20%

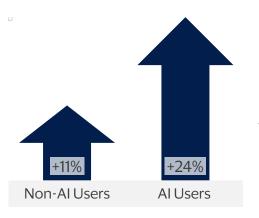
Helping with bookkeeping and accounting



19%

Fraud detection

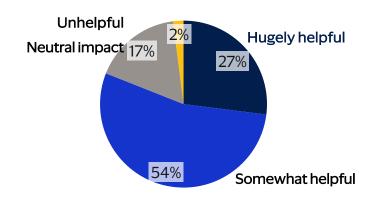
2023 Revenue Growth by Al Usage



Small businesses using AI saw revenue growth more than double the rate of those not using AI.

Helpfulness of Al

Among the 58% of Small Businesses that are currently using Al

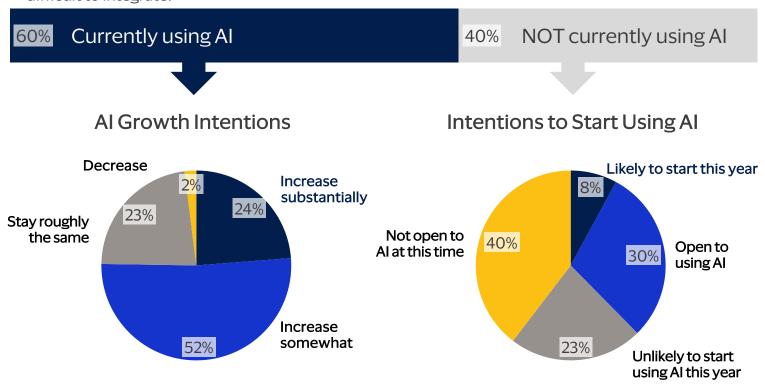




Al usage is likely to grow; however mostly among current users, not among new users

Among the nearly six-in-ten surveyed small businesses using AI, there is strong interest in increasing usage in 2024 and beyond. However, it appears as though most companies who are open to AI have already begun using it; intention to start using is very low among companies that are not currently using AI.

While AI is seen as mostly a positive, there is still apprehension; and can be seen as risky, scary, and difficult to integrate.



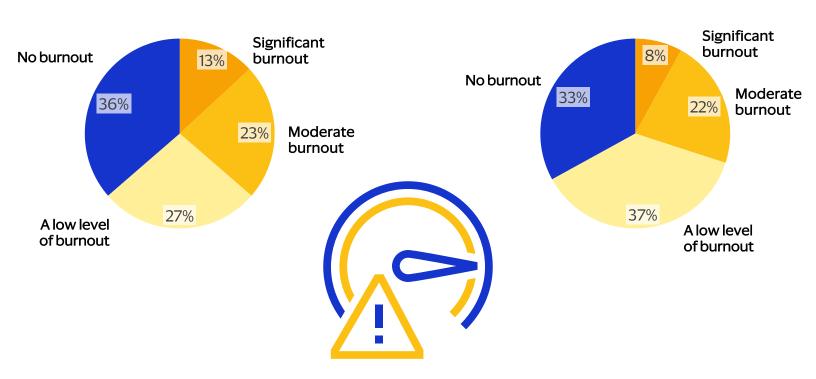
Would You Describe AI As... Opportunity 66% 34% Risk 62% **Exciting** 38% Scary 61% Reality 39% Hype Easy to integrate and Difficult to integrate 58% 42% and use Opportunity to do better Need to do to keep 47% 53% than competitors up with competitors



Nearly three-quarters of surveyed small business leaders are feeling some burnout

Business Leaders' Burnout

Employees' Burnout



Feeling Some Level of Burnout

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		Overall	63%	
Org. Size	Owner-only	60%		
	1 to 9 Employees	71%		
	10 to 49 Employees	61%		
	50 to 99 Employees	59%		
Revenue	Under \$100k	61%		
	\$100k - \$999k	66%		
	\$1M - <\$5M	61%		
	\$5M+	65%		
Tenure		2 Years or Less	70%	
	nure	3-9 Years	63%	
	10+ Years	61%		
Age of Owner/ Leader	o o f	Gen Z + Millennial	66%	
	ner/	Gen X	65%	
	Boomers+	56%		

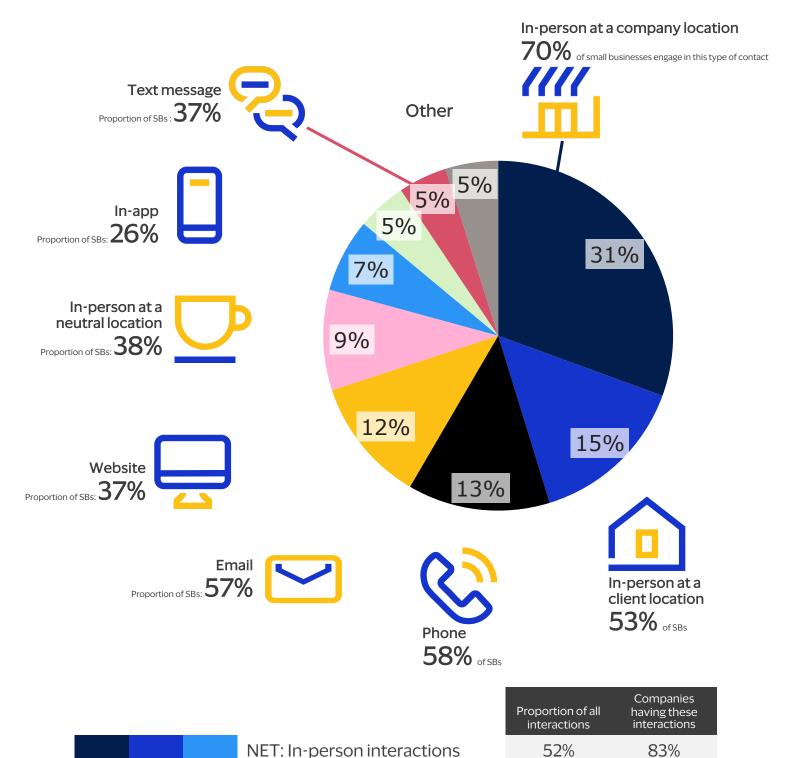
Steps Taken to Address Burnout

Just trying to work to get ahead	42%		
Investing in productivity tech	30%		
More vacation/ lieu time	30%	\$	
Increasing pay/ salaries	22%	•	
Hiring more employees	19%	$\hat{\mathcal{O}}$	
Passing up potential new business	19%	×	
Offloading work to contractors	16%	å. C	
Firing current/past clients	11%	×	
Other	1%		
No actions being taken	13%		



More than one-half of interactions between surveyed small business and customers are inperson

Proportion of Customer Interactions by Type



NET: Virtual interactions



83%

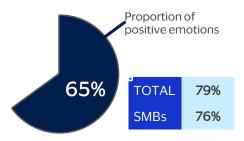
58%

Profile: Micro-Businesses

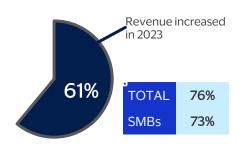
(<10 employees AND <\$250k annual revenue)

Surveyed Micro-businesses are feeling mostly good about 2024 and many are on a positive trajectory, however their optimism is significantly muted as compared with other businesses, and even compared with small businesses overall. Microbusinesses also are far less likely than others to have variety or flexibility built into their business models; they are MUCH more likely than other businesses to sell ONLY B2B or B2C (not both); they are more likely to sell ONLY products or services (not both); and they are more likely to sell ONLY online or in-person (not both).

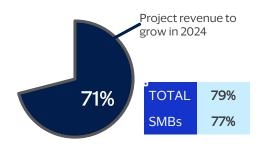
Microbusiness leaders are feeling mostly positive; however less than others



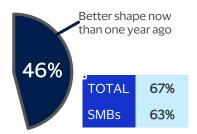
Just over one-half of microbusinesses saw revenue growth in 2023



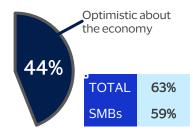
Six-in-ten project revenue growth in 2024



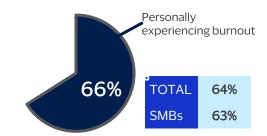
Nearly one-half say they are in better shape now than they were in early 2023



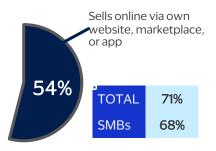
More than four-in-ten are optimistic about the economy in 2024



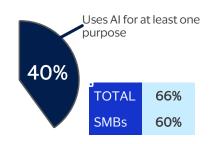
Two-thirds are experiencing burnout



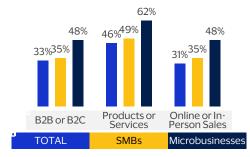
Just over one-half of MBs sell online



Four-in-ten US microbusinesses use Al



Microbusinesses tend to be more narrowly focussed Proportion focused on ONE, not multiple







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